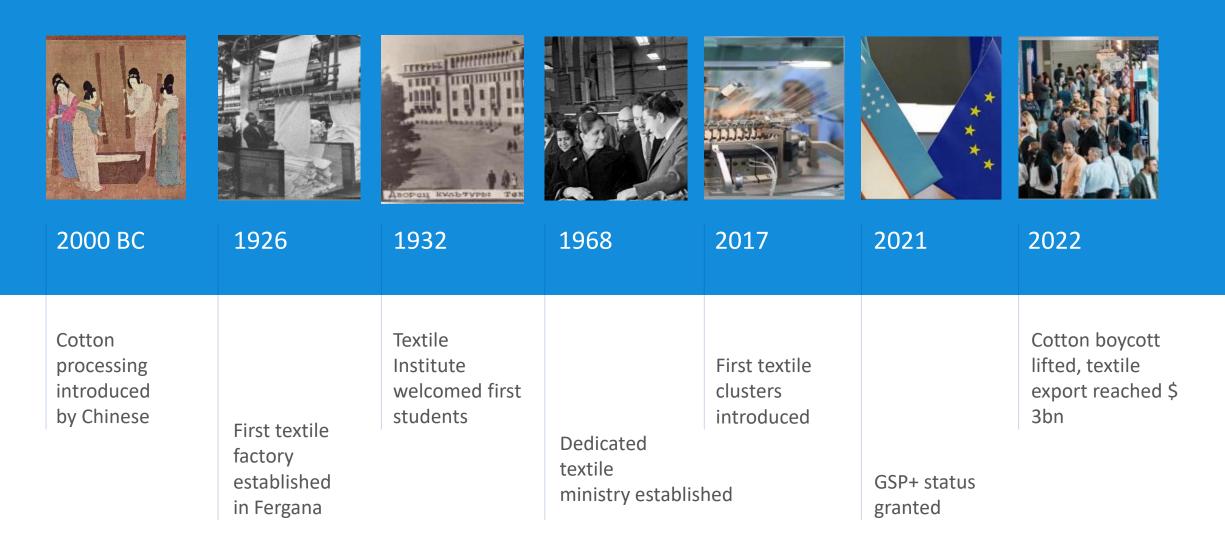


UZBEKISTAN TEXTILE AND GARMENT INDUSTRY ASSOCIATION

Uzbekistan's textile industry overview



Uzbekistan builds upon a long and rich history of cotton processing





Uzbekistan is a new global textile player with diversified exports

Diversified and growing textile exports...





Source: IMF, WorldBank



Uzbekistan is in full compliance with international labor standards

Uzbekistan is confirmed as sustainable textile producer

32

legal acts adopted, international conventions and protocols ratified to reform the industry

In 2022, Uzbekistan's textile industry confirmed free of any form of unsustainable work practice



...with wide recognition among foreign organizations



The government passed legislation... [in] full compliance with international standards"



nternational

Organization

_abour

...as well as international media

= 🧏 The Brussels Times SUBSCRIBE For less than a cup of coffee a week - †

Uzbekistan -"green" reaction, emergence and traceability in the textile industry

Thursday, 16 June 2022



For the gradual industry of Uzbekistan, recent years have been marked by radical changes, including a natural revolution in the cotton and textile industry.

Uzbek Cotton Industry Greets End of 13-Year **Global Boycott** Navbahor Imamova · May 12, 2022 3:47 AM



(ILO).

Uzbekistan - which is the world's sixth largest cotton



producer - was last year praised for eradicating longstanding systemic child and forced labour issues from its cotton industry by the International Labour Organization





framework in the fields of economic, social and human rights is being improved, and institutional foundations are developing.

Uzbekistan leverages strong competitive advantages





Proprietary resource base

Vertically integrated clusters ensure efficient and trustworthy sourcing with locally harvested and processed cotton

Proximity to key markets

Uzbekistan's location helps reliably and quickly ship to Europe (in 14 days) and other geographies

Competitive pricing

Lower cost drivers (including labor, utilities) enable competitive quotations

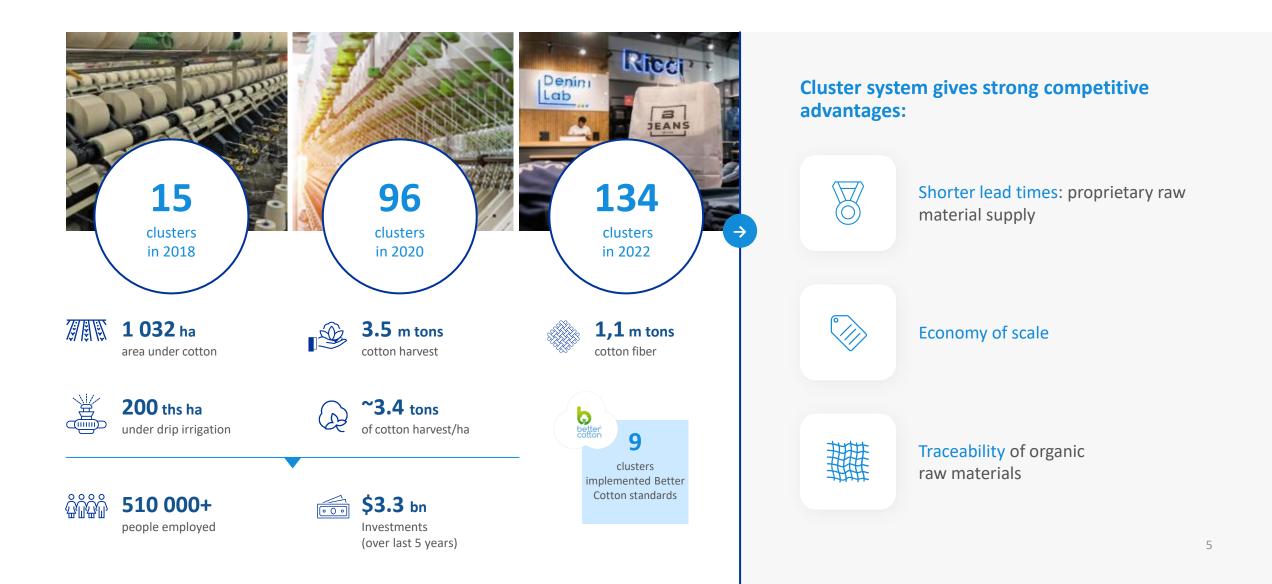
Responsible production

Strong regulatory focus on sustainability and work conditions

Increasing focus on organic cotton



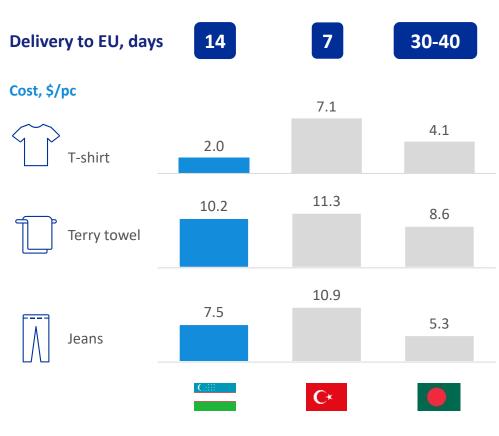
We enhance competitiveness through vertically integrated clusters







Uzbekistan provides competitive quotations with lower cost drivers



Uzbekistan vs Turkiye x2 slower, but up to x3.5 cheaper

Uzbekistan vs Bangladesh x2,5 faster, but up to 40% more expensive

Key cost drivers



Electricity cost, \$/kW 0.18 0.09 0.05

T-shirt delivery cost to Europe, \$/pc 0.5 0.3 0.1 C*

Sustainability and Quality: a winning combination for Uzbekistan's textile manufacturers (1/2)

We strive for internationally approved quality and control

We work closely with international advisors and development organizations, including

1



Our producers are accredited by leading international certification bodies, including



...and push for organic production

Growing number of exporters are certified for organic products

2



...and comply with Better Cotton standards



Sustainability and Quality: a winning combination for Uzbekistan's textile manufacturers (2/2)

3

We prioritize **employees' well-being &** sustainability



Stringent employment regulation, with state bodies ensuring key labor rights

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Wide rollout of talent well-being initiatives (free lunches, factory nurseries, medical centers, etc.)



Trainings and upskilling (external trainings, study abroad programs, etc.) ...while pushing for the **greener economy**



4

National **Strategy-2030** with focus on improvement of country's **environmental impact**



A national roadmap targeting **renewables' share in** electricity generation of 30%



Wide proliferation of **waste and water treatment facilities** across textile industry



Modern equipment with 10-20% energy savings, compared to older generations of machinery

We have strong state support



Subsidies

70% reimbursement of delivery cost to Europe

0% import duty for equipment, synthetics

Subsidized financing for CAPEX, working capital

Economic zones

0% income tax

0% property tax

6% personal income tax for foreigners

Trade agreements

GSP+ status with EU

GSP status with UK

CIS Free Trade Zone membership



Uzbekistan's textile industry is rapidly evolving

In 2022 we reached new milestones







~100%

Cotton processed into yarn



510 000+ People employed

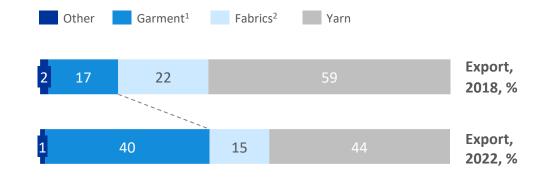


\$ 3.3bn Investments over last 5 years



\$ 3.2bn Export

... and increased share of garments in exports



Range of products



Blended yarn, dyed yarn



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Linen, jersey, knit

Home textiles, terry

cloth

Hosiery

Outerwear, denim, men and women cloth



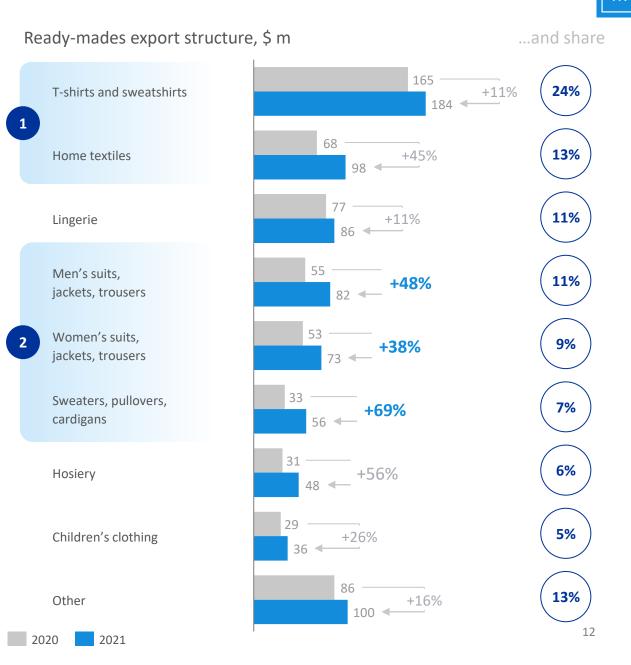
Basics: T-shirts, sweatshirts, pants



We are building a diverse portfolio of ready-mades

Strong basics & home textiles

Growing expertise in adult garments



1

2

We invest in modern machinery and our talents

Uzbekistan leverages **modern machinery** across all steps of production value chain

We have built **comprehensive education system** to grow productivity and enable new technologies



Investment in

Spinning

Rotors shipments (2010-2022): **+238 952** % of the installed rotors < 10 years: **90%** Spindle* shipments (2010-2022): **+3 853 992** % of the installed spindles < 10 years: **92%** 4-level education and training system





Shuttleless loom shipments (2010-2022): **+10 441**

Investment in % Weaving <

% of the installed looms < 10 years: **87%**



Circular knitting mcs shipment (2010-2022): **+2 500**

Investment in Knitting Flat knitting mcs shipment (2010-2022): **+2 200**

We are proud of our local brands development

25+ strong and prospective clothing brands in our portfolio























NONA







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Allini





Bolanda





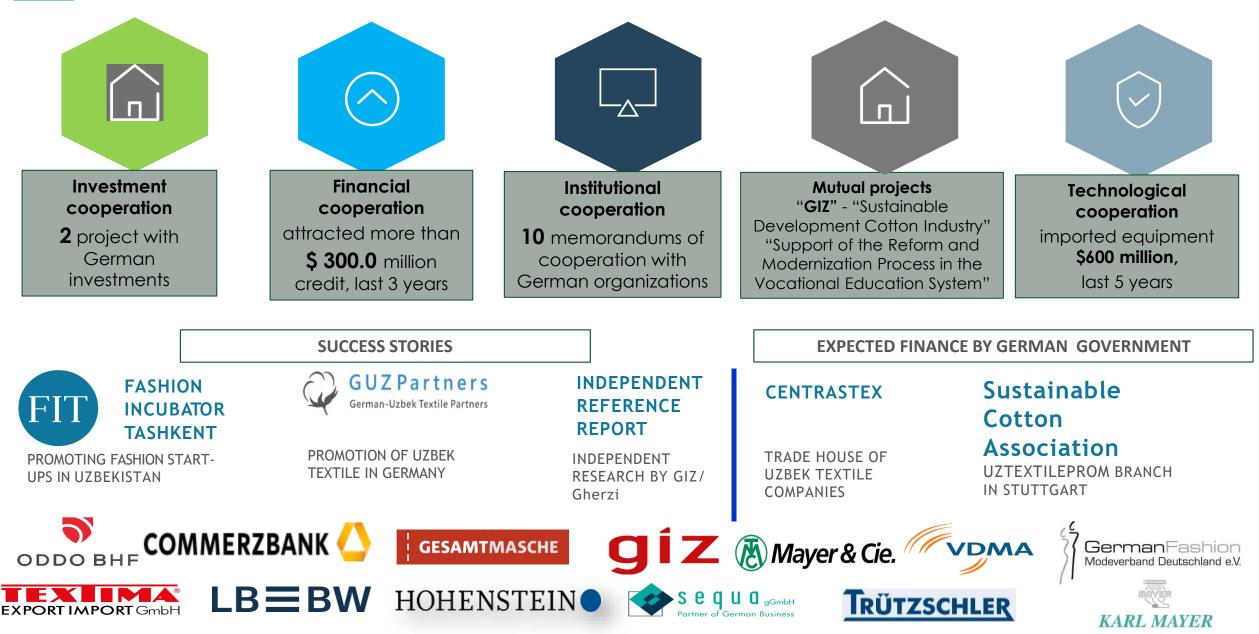








UZBEKISTAN-GERMANY COOPERATION IN TEXTILES



We set ambitious targets for 2026

Our ambition



Production



Exports

Talent

\$13bn Production

\$ 2.8bn Investments

350+ Investment projects

\$8bn Exports

70%+ Garment share

90+ Countries

570 000 Employees

Our priorities

Production and 1 exports

Technology 2 & innovation

Quality control 3 & Sustainability

Digitize assets management and operations Invest in trainings and upskilling



Build strong national brand, recognized globally Partner with major sourcing companies & brands

Increase cost competitive via clusters and scale

Boost share of ready-made garments

Maximize benefits of GSP+

Attract foreign investments Invest in innovation, including in Tech Parks Significantly grow share of certified producers

16

We are open for partnership



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Thank you for your attention



